## Medium Term Financial Strategy 2025/26 - 2027/28

Net Operating Budget				INDICATIVE BUDGET						
		2025/26			2026/27		2027/28			
	Base Budget Rolled	Proposed Allocation	Proposed Budget	Proposed Rolled	Proposed Allocation	Proposed Budget	Proposed Rolled	Proposed Allocation	Proposed Budget	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Service area budgets										
Adult Services	251,654	2,923	254,577	254,577	15,007	269,583	269,583	17,130	286,714	
Children's Services	199,058	17,632	216,689	216,689	5,977	222,667	222,667	12,335	235,002	
Environment & Highways	53,459	-392	53,067	53,067	1,342	54,408	54,408	4,024	58,432	
Economy & Place	17,007	3,917	20,925	20,925	-3,238	17,687	17,687	46	17,733	
Public Health & Communities	12,945	-28	12,916	12,916	612	13,528	13,528	-12	13,516	
Oxfordshire Fire & Rescue Service and	28,877	2,115	30,992	30,992	933	31,925	31,925	583	32,508	
Community Safety										
Resources and Law & Governance	61,327	3,610	64,937	64,937	-1,007	63,930	63,930	1,555	65,486	
Transformation, Digital & Customer Experience	3,488	292	3,781	3,781	167	3,947	3,947	99	4,047	
Total Service areas budgets	627,815	30,069	657,883	657,883	19,793	677,676	677,676	35,761	713,437	
Strategic Measures										
Capital Financing										
- Principal	14,933	1,902	16,835	16,835	2,191	19,026	19,026	736	19,762	
- Interest	15,351	-2,316	13,035	13,035	,	13,035	13,035		13,035	
Interest on Balances										
- Interest receivable	-15,340	5,513	-9,828	-9,828	1,930	-7,898	-7,898	102	-7,796	
- External funds	-3,813		-3,813	-3,813		-3,813	-3,813		-3,813	
- Interest on developer contributions	8,480	-261	8,219	8,219	-794	7,425	7,425	374	7,799	
- Prudential Borrowing recharges	-9,557	2,066	-7,491	-7,491	3,100	-4,391	-4,391		-4,391	
Un-Ringfenced Specific Grants	-52,024	-8,880	-60,905	-60,905	1,127	-59,778	-59,778		-59,778	
Contingency & Inflation	7,181	110	7,291	7,291	4,886	12,177	12,177		12,177	
Pay inflation	7,797	4,330	12,127	12,127	185	12,312	12,312	259	12,571	
Insurance Recharge	1,737		1,737	1,737		1,737	1,737		1,737	
Total Strategic Measures	-25,255	2,464	-22,791	-22,791	12,625	-10,166	-10,166	1,471	-8,695	
Contributions to/from Balances & Reserves										
General Balances		1,241	1,241	1,241	-1,241	_			_	
Prudential Borrowing Costs	10,210	-1,920	8,290	8,290	.,	8,290	8,290		8,290	
Budget Equalisation Reserve	1,152	-1,152	0,200			5,255	,,,,,,,		-,	
Transformation Reserve	-1,491	43	-1,448	-1,448	1,448					
Budget Priorities Reserve	-1,396	1,396	.,	, ,	.,					
COVID - 19 Reserve	-3,756	1,438	-2,318	-2,318	2,318					
Demographic Risk Reserve	4,000	,	4,000	4,000	,- ,-	4,000	4,000		4,000	
Capital Reserve	1,230	1,400	1,400	1,400	-1,400	.,			.,	
Total Contributions to (+)/from (-) reserves	8,719	2,446	11,165	11,165	1,125	12,290	12,290		12,290	
Budget Shortfall	0		·		-2,089	-2,089	-2,089	-2,726	-4,815	
Net Operating Budget	611,279	34,978	646,257	646,257	31,454	677,711	677,711	34,506	712,217	

## Medium Term Financial Strategy 2025/26 - 2027/28

Financing				INDICATIVE BUDGET					
	2025/26				2026/27		2027/28		
	Base Budget Rolled Forwards	Proposed Budget Change	Proposed Budget	Proposed Rolled Forwards	Proposed Budget Change	Proposed Budget	Proposed Rolled Forwards	Proposed Budget Change	Proposed Budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Net Operating Budget	611,279	34,978	646,257	646,257	31,454	677,711	677,711	34,506	712,217
Funded by:									
Government Grant									
- Revenue Support Grant	-1,394	-1,095	-2,489	-2,489	12	-2,477	-2,477	12	-2,465
- S31 Business Rate Reliefs	-19,945	1,045	-18,900	-18,900		-18,900	-18,900		-18,900
- Business Rates Top-up	-42,128	-843	-42,971	-42,971	-859	-43,830	-43,830	-877	-44,707
Total Government Grant	-63,467	-893	-64,360	-64,360	-847	-65,207	-65,207	-865	-66,072
Business Rates									
- Business Rates local share	-37,494	-1,855	-39,349	-39,349	-859	-40,208	-40,208	-856	-41,064
- Collection Fund Surplus/Deficit									
Total Business Rates	-37,494	-1,855	-39,349	-39,349	-859	-40,208	-40,208	-856	-41,064
Council Tax Surpluses	-11,705	2,465	-9,241	-9,241	1,241	-8,000	-8,000		-8,000
Care Leavers Discount	21	,	21	21	,	21	21		21
COUNCIL TAX REQUIREMENT	498,633	34,695	533,328	533,328	30,989	564,317	564,317	32,785	597,102
Council Tax Calculation									
Council Tax Base			279,025			283,908			288,876
Council Tax (Band D equivalent)			£1,911.40			£1,987.67			£2,066.98
Increase in Council Tax (precept)			7.0%			5.8%			5.8%
Increase in Band D Council Tax			4.99%			3.99%			3.99%